WEST OF WATERLOOVILLE FORUM

20 July 2006

A COMMUNITY DEVELOPMENT STRATEGY FOR THE WEST OF WATERLOOVILLE MDA

REPORT OF DIRECTOR OF COMMUNITIES

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RECENT REFERENCES:

WWF25 – 'Stakeholder Event and Community Development Strategy Update' – 8 December 2005

WWF17 – 'Creating a Sustainable Community in the West of Waterlooville MDA' – 23 June 2005

EXECUTIVE SUMMARY:

This report outlines the process undertaken in producing a Community Development Strategy for the West of Waterlooville MDA and presents the finished Strategy for consideration and endorsement.

RECOMMENDATIONS:

- That the Forum endorses and adopts the Community Development Strategy for the West of Waterlooville MDA as set out in the Report.
- That progress made with items identified in the action plan and future work arising from those actions be reported back to the Forum on an annual basis.

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DETAIL:

1 Introduction

- 1.1 At its meeting of 23 June 2005 the Forum agreed to develop a Community Development Strategy for the West of Waterlooville MDA (WWF 17 refers). The idea of the Strategy evolved because it was felt that if the MDA is to be considered an 'exemplar' development, as much emphasis would need to be given to the community infrastructure as would be given to the physical infrastructure. The Forum recognised that in order to achieve this, the community and other stakeholders would need to play an active and continuing role.
- 1.2 The task of creating the Strategy was given to the Infrastructure Project Team and on 8 December 2005 a draft Strategy was presented to the Forum as a means of updating forum members on the progress made (WWF 25 refers). Forum members were given a deadline for feedback on the draft strategy, but none was received at that time.
- 1.3 Further work on the draft Strategy has continued in recent months and the finished Strategy is now presented for consideration and endorsement.

2 Principles behind the Strategy

- 2.1 Initial research and investigation identified a suitable framework for the strategy developed by 'The Standing Conference for Community Development' which would provide a robust theoretical basis on which to produce the Strategy.
- 2.2 At its meeting on 3 October 2005 the Forum agreed its vision for the MDA and it seemed logical and appropriate to incorporate this into the Strategy. This has been particularly applied to the action plan, which is structured around the six elements of the vision.
- 2.3 A consultation event was held in November 2005, involving a wide range of stakeholders. This event built on previous consultation undertaken for the MDA, and helped to identify community aspirations and priorities in respect of the necessary community infrastructure. The findings from this event are included as Appendices 1 & 2 to the Strategy and informed the development of the initial action plan.
- 2.4 In recent months the Infrastructure Project Team has continued to develop the Strategy, incorporating some useful information on sustainability obtained from 'The Academy of Sustainable Communities' which identified several key components to developing a sustainable community. Section 4 of the Strategy cross references

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these with the key sustainability principles incorporated into the master plan of the principal developers (Grainger Trust).

3 <u>Delivering the Strategy</u>

- 3.1 The production of the Strategy is only the first stage of achieving the vision. Key to the successful implementation of the Strategy is that the community and other stakeholders have a continuing opportunity to actively engage and that their views and opinions be given as much consideration and credence as those of the developers and of the local authorities.
- 3.2 The Strategy sets out a long-term vision for the MDA. However, the Action Plan is not a fixed document but a snapshot that will change over time and will be responsive to new opportunities, changes in circumstances and learning through experience. It is therefore essential that the Action Plan is regularly monitored and up-dated; this will be a function of the Infrastructure Project Team, which should report progress to the Forum on an annual basis.

OTHER CONSIDERATIONS:

4 CORPORATE STRATEGY (RELEVANCE TO):

4.1 Successful delivery of the Community Development Strategy for the West of Waterlooville MDA would help in realising the key objective of 'Safer and More Inclusive Communities'.

5 RESOURCE IMPLICATIONS:

- 5.1 There are a large and varied set of actions included in the action plan, for which a number of different agencies (statutory and voluntary) are responsible. The total cost estimated to enable the delivery of this action plan is £2,130,060 plus a 'percentage for art' contribution still to be negotiated.
- 5.2 The vast majority of this cost (£2,125,000 plus the 'percentage for art' contribution) will be met through developer contributions secured as part of the Section 106 Agreement. These items are identified as such in the 'Planning' column of the action plan. The remaining costs of £5,060 have been met in part already, with the remainder to be found from within existing budgets.
- 5.3 It should be noted that some actions will have no financial resource requirement on statutory or voluntary agencies, but will require staff time or resources that will be met by capacity within the new community.

BACKGROUND DOCUMENTS:

Heads of Terms of Section 106 Agreement

APPENDICES:

Appendix 1: Draft Community Development Strategy

West of Waterlooville Forum Community Development Strategy (Draft)

1. THE VISION

Vision for a new community (as agreed at the West of Waterlooville Forum on 3rd October 2005):

- ◆ To create a sustainable urban extension to Waterlooville, integrated with Waterlooville town centre and forming the fourth quadrant of the town; delivering at least 2,000 dwellings, with employment provision, and associated physical and social infrastructure, and making provision for a further 1,000 dwellings and associated infrastructure to be held in reserve.
- ♦ To enhance the vitality and viability of the Waterlooville town centre and help secure and deliver the economic regeneration objectives of the wider area.
- ♦ To aspire to achieve the highest quality of urban design and create a new sustainable community with a strong sense of identity and belonging, which is safe and secure, is inclusive and which provides for the necessary social and economic needs of its residents to compliment the wider area.
- ◆ To facilitate active community engagement to create a place which is capable of adapting and changing to meet community needs over the next 15 years and beyond.
- ♦ To aim for best practice in all aspects of design and sustainability in transport, construction, energy efficiency, environmental protection and enhancement and urban drainage.
- ◆ To create an exemplar development from which others can learn for the future and which the local authorities are proud to have facilitated and promoted.

INTRODUCTION

The completion of a Major Development Area at West of Waterlooville will create a new community of up to 5,000 people (or approximately 7, 500 if the reserve site is triggered). The development will provide a range of house types and sizes and include a high proportion of affordable housing to meet local housing needs. This will engender a rich and diverse community of all ages and from different socio economic backgrounds. Making this new community cohesive and sustainable is one of the fundamental objectives of all the key stakeholders involved in delivering the development.

Furthermore, the new settlement will be an extension of and become an integral part of Waterlooville and ensuring that the MDA is fully integrated with the host community will be an essential part of creating a sustainable community.

Delivery of the Community Development Strategy will be a very long term process with no clear end date. It will have to address the differing and changing needs of individual members of the community as well as the community as a whole.

It is acknowledged that the introduction of an additional 2,000-3,000 homes will impact on the existing community, but it is hoped that adopting a community development approach will help to reduce any potential negative impacts of such a large development and maximise the benefits that it can bring.

BACKGROUND

The West of Waterlooville Forum agreed that, if the West of Waterlooville MDA is to be considered an 'exemplar' development, as much emphasis would need to be given to the community infrastructure as would be given to the physical infrastructure. The Forum recognised that in order to achieve this, the community and other stakeholders would need to play an active and continuing role. To this end at their meeting of 23 June 2005 they agreed that a 'Community Development Strategy' for the MDA should be produced.

A 'Vision' for the new community was agreed by the West of Waterlooville Forum on the 3rd October 2005; this is set out in full on the preceding page and denotes the guiding principles for producing the Community Development Strategy. The Community Development Strategy is seen as an essential part of the delivery mechanism for realising this Vision.

The process of community engagement is on-going and stakeholders have been encouraged to participate and contribute throughout the process of identifying appropriate land-uses and creating a masterplanning framework for the MDA.

The latest event was a stakeholder meeting held in November 2005, to help identify community aspirations and priorities in respect of the necessary community infrastructure. The outcomes of this event have heavily influenced this Strategy and will be used to monitor and take forward the Action Plan that follows. The key findings from this event are shown in appendices 1 & 2.

The collection of data is only the first stage of achieving the vision and this strategy outlines the structure that will need to be adopted if that vision is to become reality. Key to the successful implementation of the strategy is that through every stage in the process of developing the MDA the community and other stakeholders have the opportunity to actively engage and that their views and opinions be given as much consideration and credence as those of the developers and of the local authorities.

WHAT IS COMMUNITY DEVELOPMENT?

"Community Development is about building active and sustainable communities based on social justice and mutual respect. It is about changing power structures to remove the barriers that prevent people from participating in the issues that affect their lives." (The Standing Conference for Community Development)

A sustainable community is a place where people want to live and work now and in the future. A place that is prosperous and vibrant, that will improve everyone's quality of life. The Academy of Sustainable Communities has identified seven key components of a sustainable community that together constitute a 'common goal'. These are:

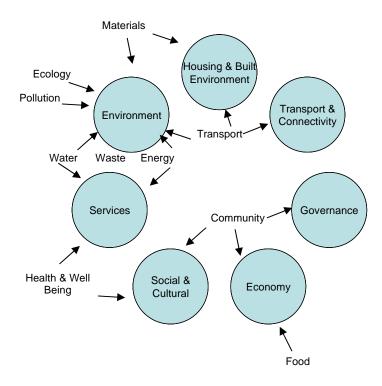


The developer, Grainger Trust, has developed its masterplan in response to the vision and community aspirations by identifying 10 key principles for creating a sustainable community:

- Energy
- Materials
- Pollution
- Ecology
- Community

- Transport
- Waste
- Water
- Food
- Health & Well Being

It can be clearly seen that the key principles identified by the developer for achieving a sustainable community complement the key components identified by the Academy of Sustainable Communities:



In order to achieve an active and sustainable community, individuals, groups and organisations must be supported through this process on the basis of the following values and commitments:

Values:

- 1) **Social Justice** all people have the right to voice their opinions and have a say in decisions which affect their lives.
- 2) **Participation** enabling the involvement of people on an equal basis in the issues which affect their lives.
- 3) **Equality** challenging the attitudes and behaviour of individuals or organisations, which discriminate against and marginalise people.
- 4) **Learning** recognising that through a community development approach, people contribute and develop their skills, knowledge and expertise.
- 5) **Co-operation** working together to identify issues which affect lives and implement action which contribute to successfully resolving those issues.

Commitments:

- Challenging the practices of individuals and organisations which discriminate against any member of society.
- Developing processes that influence policies affecting the environment.

- **Encouraging** connections and communication between communities, forums, partnerships and organisations.
- Ensuring access and choice for members of the community
- Influencing policy and programmes through consultation and negotiation with the community.
- Prioritising issues of concern identified by those who are most likely to experience poverty and social exclusion.
- Promoting positive action that brings about long-term and sustainable improvement to the community.
- Reversing policies and practices which prevent an equal and balanced relationship
- **Supporting** a community-led approach to achieving positive action.

A COMMUNITY DEVELOPMENT APPROACH

Adopting a community development approach to the creation of a new community at West of Waterlooville means adopting all the values and commitments identified above - not picking and choosing the ones we like and discarding the rest, but agreeing to them all, however difficult that may be. A community development approach starts with people in communities coming together to identify those things that represent shared ambitions and working towards common goals by resolving difficulties and addressing issues together on the way. It does this in a way that is responsive and flexible to the priorities and concerns of communities.

Processes

Community development processes enable people to work together in identifying common issues and aspirations and providing the necessary support to achieve their goals. This is achieved through:

- **Empowerment** working with people to define and deal with problems and assert their interests in decision-making.
- Democracy raising people's awareness of issues which affect their lives, building consensus amongst diverse partners and empowering and enabling those who are marginalised and excluded when there are conflicts of interest.
- Outcomes not always predictable and often seemingly intangible.

Resources

Resources are crucial to effective community development. Though the involvement of volunteers and community activists is unpaid, the processes of community development have to be underpinned by:

- Funding Community development requires several types of funding from long-term funding to project, specialist and pump priming funding.
- Staffing A combination of generic and specialist community workers are required to produce the best results. Staff with an understanding of community development are also required within management, policy and programming functions of the relevant statutory organisations. Voluntary staff should receive the same opportunities for support, training and development.
- Information Access to information from government and other organisations is vital for community groups and workers supporting communities and should be made available in a variety of places, formats (including websites, telephone and Information points) and languages.

 Other resources – Buildings, technology (ICT), media, design & printing, insurance, recruitment as well as advice on budgeting, employment, marketing and law.

Learning, Training & Occupational Standards

People are the main resource for community development. The learning that takes place when people come together to share experience, perspectives knowledge and skills is crucial to the process of change.

- Personal development acquiring and re-discovering talents, skills, knowledge and understanding which enable people to take on new roles and responsibilities.
- Community development learning a variety of methods and approaches can be taken. These include taster courses for people who want to understand the basics through to higher education leading to qualifications.
- Schools & Colleges often involve pupils and students in activities in their neighbourhood

Networking & Strategic Support

It is important that opportunities exist for community activists, volunteers, community workers and managers to share ideas and experiences and take joint action on issues of common concern.

Networking is important because it allows access to information, support, resources and influence and enables cooperation between organisations from different sectors. This aspect of community development needs greater recognition and support.

Evaluation & Dissemination

Evaluation and dissemination are about learning from practice and sharing this with others. They are key to community development, because of the role they play in empowering communities.

- Evaluation should be a continuous process which helps to assess the effectiveness of community development projects, programmes and policies in meeting long-term objectives and understanding the reasons why achievements or difficulties happen.
- Dissemination is sharing learning from experience and an opportunity to record and celebrate achievements as well as highlighting issues that may be dealt with differently in the future.

Quality Assurance

To be effective, community development requires competent organisations where there is an understanding of, and commitment to, community development.

- Responsibilities of Organisations regardless of their sector, organisations have responsibilities to their public, their staff and other stakeholders.
- Reviews It is good practice to periodically review community development undertaken by organisations and to ensure that they actively involve all stakeholders.

DELIVERING THE STRATEGY

To be successful, this Strategy must be adopted by all those involved in the MDA, including the West of Waterlooville Steering Group, the West of Waterlooville Forum, the Developers and the community and other stakeholders.

Action Plan

An Action Plan has been produced setting out the main actions required to deliver the Vision, only in so far as they are relevant to the Community Development Strategy. It does not therefore attempt to set out all the actions required to realise the Vision.

Implementing the Action Plan will be the responsibility of the local authorities, the developers and other agencies. The Forum is therefore seen as the responsible body for ensuring that the actions are being met and agreeing changes to the Action Plan as required.

The Action Plan is structured around the six elements that comprise the West of Waterlooville Forum's vision for the community. In the case of each action it identifies the lead agency, anticipated timescale, how it will be funded, links to the planning process and links to the key components of a sustainable community.

Review & Monitoring

The Action Plan is not a fixed document but will change over time and will be responsive to new opportunities, changes in circumstances and learning through experience. It is therefore essential that the Action Plan is regularly monitored and up-dated; this will be a function of the Infrastructure Project Team, which will report progress on delivering the Actions to the Steering Group and the Forum on a regular basis.

It is good practice to ensure that periodic reviews are undertaken. This is not merely a process of identifying achievements against targets contained in the action plan, but should also include an evaluation of the processes, systems and practices to ensure that they actively involve all stakeholders in an equitable and fair manner, that they are transparent and that all groups and agencies etc. are engaged in the community development approach.

Summary of Key Points

- Involvement of the community and other Stakeholders in the decision making process.
- Consultation with Stakeholders on Community Development Strategy.

- To establish an effective means of recording and monitoring progress made against actions.

 To monitor stakeholders commitment to the Community
- Development approach.

Action Plan

Vision 1

To create a sustainable urban extension to Waterlooville, integrated with Waterlooville town centre and forming the fourth quadrant of the town; delivering at least 2,000 dwellings, with employment provision, and associated physical and social infrastructure, and making provision for a

No.	Outcome/Project	Component	Planning	Funding	Timetable	Lead	Action/Comments	Progress
V1.1	Hold Stakeholder	All		£2,560	Nov 2005	CAH	Produce final report	Event Held
	Event						and feedback to	10.11.05
							Forum, Project Teams	Draft report
							& Stakeholders (Jan	presented to Forum
							06)	08.12.05
V1.2	Feedback report to	All		£500	Apr 2006	HBC	Hard copies posted	
	Stakeholders &					WCC	Copy posted on LA	
	Community						websites	
V1.3	Name for the MDA	Governance		Staff time		WoW Forum	What should the MDA	
							be called? Who makes	
							the decision?	

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To enhance the vitality and viability of the Waterlooville town centre and help secure and deliver the economic regeneration objectives of the

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No.	Outcome/Project	Component	Planning	Funding	Timetable	Lead	Action/Comments	Progress
V2.1	Local labour in Construction Scheme	Economy, Housing & Built Environment	S106	£700,000		Developers	Employment Skills	
V2.2	Engage with key businesses including Chamber of Commerce	Economy	SCI	Staff time		HBC WCC		

V2.3	Identify links to LA's	Economy	Staff time	HBC	
	Economic			WCC	
	Development				
	Strategies				
V2.4	Make local businesses	Economy	Staff time	HBC	
	more accessible to			WCC	
	local people for more				
	than just employment				

Vision 3

To aspire to achieve the highest quality of urban design and create a new sustainable community with a strong sense of identity and belonging, which is safe and secure, is inclusive and which provides for the necessary social and economic needs of its residents to compliment the wider area.

No.	Outcome/Project	Component	Planning	Funding	Timetable	Lead	Action/Comments	Progress
V3.1	Access to information	Services	S106	£5,000		HBC WCC	Adequate provision of information points and notice boards	
V3.2	Meeting the Community's needs	Governance	SCI	Staff time	ongoing	HBC WCC	Share the strategy and cascade it to project teams, relevant organizations & partnerships Involve the community & other stakeholders in the decision making process.	Community Board?
V3.3	Advice & Support services	Services		Staff time		HBC WCC	Seek to provide an integrated One stop shop approach	

V3.4	Involvement of young people in the design and planning of services to meet their needs	Governance, Services	SCI	Staff time	HCYS	Workshop?
V3.5	Design out crime	Housing & Built Environment	Applicatio n/ Consultati on	Staff time	Police CDRPs	Consult with Crime Prevention Officers & residents to ensure design considers community safety issues
V3.6	Community Centre	Services, Social & Cultural	S106	£1,080,000	Developers	Involve community in design – particularly Waterlooville CA. Leave scope for expansion and green space adjacent.
V3.7	Maximise multi-use of facilities and locate complementary services close to each other	Services, Social & Cultural	Master Planning, S106	Staff time	HBC WCC	Consider multi-use settings such as community centre, school, health centre, youth centre and church
V3.8	Provision of public art	Housing & Built Environment	S106	To be negotiated	HBC WCC	Involve new residents in design and location of public art.
V3.9	Community Representation	Governance	SCI	Staff time	WoW Forum	How do we involve the community & other stakeholders in the decision making process.

Vision 4

To facilitate active community engagement to create a place which is capable of adapting and changing to meet community needs over the next

No.	Outcome/Project	Component	Planning	Funding	Timetable	Lead	Action/Comments	Progress
V4.1	Understanding the Community Development approach	Governance		£500		HCCS WACA	Workshops for Forum members, Project team members, community activists and other stakeholders.	
V4.2	Access to information	Services		£1,000	Each year	Community Worker	Development of community newsletter and website	
V4.3	Appointment of Community Workers	Governance, Social & Cultural	S106	£340,000	Over 10 years	Developer/RSL/ HCCS/WACA	Generic and or Specialist? Directly employed by developer or contribution required?	
V4.4	Training needs analysis for CD workers & Volunteers	Governance		Staff time		HCC	To develop a training programme for CD worker & Volunteers	
V4.5	Identify what current Networks exist (E.g. Havant 0-19 Forum)	Governance, Services		Staff time		HBC HCCS WACA	How are they influenced? What strategies do they follow/support?	
V4.6	Identification of gaps in existing Networks	Governance, Services		Staff time		Community Worker	How do they link to existing structures (E.g. LSP) and other strategies?	
V4.7	Establishing/supporting new community infrastructure	Governance, Services		Staff time		Community Worker	Development of a Community Association or expand catchment of the existing Waterlooville CA	

V4.8	Empowerment of the community through transfer of assets and responsibilities	Governance	Staff time	HBC WCC	Community takes on management responsibility for the community centre
V4.9	Long-term delivery of CD Strategy	Governance, Services	Staff time	WoW Forum Developers	Clarify the accountable body for the delivery of the strategy.
V4.10	Review of Stakeholder report	All	Staff time	WoW Forum	Periodical review to establish whether stakeholder aspirations are being met

Vision 5 To aim for best practice in all aspects of design and sustainability – in transport, construction, energy efficiency, environmental protection and enhancement and urban drainage.										
No.	Outcome/Project	Component	Planning	Funding	Timetable	Lead Person/Organi sation	Action/Comments	Progress		
V5.1	Identify examples of Best Practice	All	Applicatio n Process	Staff time		HBC WCC Developers	Academy for Sustainable Communities			
V5.2	Visits to exemplar developments	All	Planning Process	Staff time	Ongoing	WoW Forum				
V5.3	Undertake a review	All		Staff time		HBC WCC	Are organisations committed to the approach? Is it working?			

Vision 6

To create an exemplar development from which others can learn for the future and which the local authorities are proud to have facilitated and promoted.

No.	Outcome/Project	Component	Planning	Funding	Timetable	Lead Person/Organi sation	Action/Comments	Progress
V6.1	Publish CD Strategy	Governance		£500		HBC WCC	Print hard copies and post on LA websites	
V6.2	Publish regular update on CD Strategy action plan	Governance		Staff time		HBC WCC	Post on Website Summary update sheet	
V6.3	Integrate latest policy initiatives	Governance		Staff time		HBC WCC	Ensure that design and provision of services is in line with the latest policies such as children's centres, extended schools, extra care and adapts to new initiatives as they emerge	

Key:

CAH - Community Action Hampshire

HBC - Havant Borough Council

HCCS - Havant Council of Community Services

RSL - Registered Social Landlord

WACA - Winchester Area Community Action

CDRP - Crime & Disorder Reduction Partnership

HCC - Hampshire County Council

HCYS - Hampshire County Youth Service

SCI – Statement of Community Involvement

WCC - Winchester City Council

Findings of Stakeholder event

Community facilities

Suggestion	Priority Position 10= High 1 = Low	No of groups placing idea at that priority position (blank = 1)	Relates to physical / built environ.	Relates to Community /Social Aspects	Previously Identified
Adequate bus provision	10		X		
Bus service to Portsmouth especially weekends and evenings	10		X		
One Stop Shop Health Centre	10	2	X	X	X
Public transport systems	10		X		
Eco homes – sustainable construction	10		X		
Cable everyone at high speed from the start	10		X		
All community buildings should relate to each other and have multiple uses	10		X	X	
Police presence on the street	10			X	
Detailed urban design	10		X	X	
Early timing of implementation of infra structure, school and community facilities	10		х	X	
Coherent vision, one overview master plan	10				
Links to town, country pedestrian and cycles	10		X		
Open spaces – Leisure	10		X		X
Links to Waterlooville town centre	10		X		
Safe community	10			X	
Young people's facilities	10		X	X	
Disabled facilities	10		X	X	
MDA not SDA (not any bigger)	9				
Integrate with existing facilities in Waterlooville	9			X	
Good network of footpaths and cycle ways	9	3	X		
General stores	9		X		
Plenty of green space and trees	9	2	X	X	

Suggestion	Priority Position 10= High 1 = Low	No of groups placing idea at that priority position (blank = 1)	Relates to physical / built environ.	Relates to Community /Social Aspects	Previously Identified
Health Centre	9		X	X	X
Safety issue – Neighbourhood Wardens	9			X	
Places for dog walking	9		X		
Church	9		X		
Youth Worker	9			X	
Community Centre with proper coffee shop open all day	9		X	X	X
Ease of access to/from MDA for all modes of transport	9		X		
Ensure no degradation of local road and conditions (speeds, safety, congestion)	9		X		
Community name – establish a complete community	9			X	
Local public houses	9		X		
Bus services (reliable)	9		X		
Transport for disabled	9		X	X	
New motorway links without alienating existing community e.g. north of town	9		X		
Housing for families, disabled, elderly, affordable and key workers – mixed tenure	9	6	X		
Spread of housing density	9		X		
High quality, high maintained public realm	9		X		
Youth provision	9		X	X	
One Stop community facility	9		X	X	X
Skate park	9		X		X
Recycling centre	9		X		
Integrated public transport	9	2	X		
Local Travel Lodge type hotel	9		X		
Nature trail/woodland path and lake	9		X	X	
Pre School Nursery	8	2	X	X	X
Mixed housing	8		X		
School	8	4	X		X
Sports centre (indoor/outdoor	8	2	X		X

Suggestion	Priority Position 10= High 1 = Low	No of groups placing idea at that priority position (blank = 1)	Relates to physical / built environ.	Relates to Community /Social Aspects	Previously Identified
Gathering place for teenagers away from houses	8		X	X	
Ease of access for emergency services	8		X		
Children's play parks/play area MUGA	8	3	Х	X	X
Enhance existing facilities, provide alternative facilities in new one	8		Х		
Post Office	8	2	X		
Bank	8		Х		
High frequency and quality of public transport	8	2	х		
Foot path and cycle way networks	8	2	X		
Advice and support for emerging community groups	8		Х		
Good array of local shops to discourage longer car based trips	8		Х		
Health Centre (One Stop with dentist etc)	8		х		х
Integration with an existing Waterlooville Community Centre & communities	8	2		X	
Skate board park	8		Х		X
Good connectivity (i.e. access to other roads like M27)	8		х		
Secondary education provision	8		X		
Age specific playgrounds not toddler parks	8		х		х
Minimise small alley ways	8		Х		
Multi faith Church	8		X		
Community Centre (multi use) (One Stop/small conference centre	8	4	х	Х	Х
Facilities for the elderly	7			X	
Access to green space (safe and accessible)	7	2	X		
Safety e.g. crossings for elderly and visually impaired	7		Х		
Foot paths designed for safety – no hiding places	7		X		

Suggestion	Priority Position 10= High 1 = Low	No of groups placing idea at that priority position	Relates to physical / built environ.	Relates to Community /Social Aspects	Previously Identified
Internal highway network designed to keep speeds low	7		X		
Youth facilities	7		X	X	
Youth worker	7			X	
Vibrant local centre	7		X	X	
Sustainable urban drainage system	7		X		
Childcare development worker	7			X	
One Stop Shop for primary health care	7		X	X	X
No further development near the hospice	7		X		
Secondary school provision with use of playing field for community	7		X	X	
Sports pitches (inside and out)	6	4	X		X
Play park for young children	6		X		X
Community Centre (multi use)	6	2	X	X	X
Bus stops in right places	6		X		
Informal public open space & wildlife area	6	2	X	X	
Recycling facilities accessible on foot	6		X		
Children's centre early years/close or part of school	6		X	X	
Maintenance and enhancement of habitat networks and corridors for wildlife	6		X		
Low impact lighting scheme – important on habitat corridors	6		X		
Restaurant and café	6		X		
Public loos	6		X		
Lunch clubs/social activities for older people	6			X	
Art to brighten local centre	6		X	X	
Teenagers/youth provision	6			X	
Local newspaper	6			X	
Maintain woodland and hedgerows strips	6		X	X	
Enhance existing water courses	6		X		

Suggestion	Priority Position 10= High 1 = Low	No of groups placing idea at that priority position	Relates to physical / built environ.	Relates to Community /Social Aspects	Previously Identified
Lake	6		X		
Not car orientated	6			X	
Safe public spaces	6		X	X	
Residents' Association	6			X	
Family support services for young families	6			X	
Develop community ownership	6			X	
Church	6		X	X	
Range of local shops	6		X		
Locally based support staff e.g. Neighbourhood Wardens & Community Wardens & Development workers	6	3		X	
Community woodland	6		X	X	
Skills/training and adult education	6			X	
Church – connection with school	6			X	
Traffic flow/traffic safety	6		X		
Convenience store	6		X		
Pre School	6		X		х
Public transport (integrated)	6	2	X		
Multi use of school buildings	6		X	X	
Large play areas not small scattered ones	6		X		
A3 not to act as barrier	6		X		
Linkages to existing built up area	6		X		
Community Centre in right location complementing WACA	6		X	X	X
Public House with garden	5		X		
Safe well lit garden village/ attractive to residents and giving ownership	5	2	X	X	
Church/Church Hall	5		X		
Adventure play area for older children	5		X		
Quiet sitting area/garden for older residents	5		X	X	
Base for youth service outreach if no purpose club building	5		X	X	

Suggestion	Priority Position 10= High 1 = Low	No of groups placing idea at that priority position	Relates to physical / built environ.	Relates to Community /Social Aspects	Previously Identified
Disabled vehicle/wheelchair with charging places	5		X		
Maintenance and enhancement of SINCS	5		х		
Provision of wetland riparian habitats through appropriate SUDS division	5		х		
Kindergarten for under 5's	5		X	X	
Enough parking	5	3	X		
What sort of employment do we want to encourage	5				
Good habits from the start – how to achieve?	5			х	
Recycling facilities	5		X		
Day centre for the elderly	5		X	X	
Community police (based locally)	5			X	
Primary school	5		X		х
Community link officer for wildlife conservation	5			х	
Café/Take away	5		X		
Teenage shelter	5		X	X	
Sensory room	5		X	X	
Hostel for homeless vulnerable young people	5		X	X	
Youth Club	5		X	X	
Balanced mix of dwellings	5		X		
High design qualities	5		X		
Improve Hambledon Parade	5		X		
Enhance the sustainability agenda	5			X	
Good planting of trees etc	5		X		
Recreation ground/playing fields	5		X		
Large multi-use Community Centre	5		X	X	Х
Involve youth in defining their requirements	5			X	
Community liaison officer	4			X	
Provision of information to residents of	4			X	

Suggestion	Priority Position 10= High 1 = Low	No of groups placing idea at that priority position (blank = 1)	Relates to physical / built environ.	Relates to Community /Social Aspects	Previously Identified
the area					
Town and Parish Council liaison	4			X	
Housing Association office/Officer	4	2		X	
Planning for future development and adjacent sites	4		X		
Library	4		x		
Employment and training (local)	4	2	X	X	
Childcare	4			X	
Health Visitor support	4			X	
Enough parking	4		X		
Bike racks	4		X		
Easy access to schools and community centre	4		X		
Local Authority volunteering link	4			X	
One Stop health centre	4		X		
Long distance screening of estate (buffer vegetation)	4		X		
Car sharing bus provision	4		X	X	

Developing Safe and Accessible Communities

<u>NOW</u>			
Suggestion	Comm	ents	Buttons Added
Integrated transport		Reliable, accessible public transport system.	Start-up and revenue
system		Appropriate positioning of bus stops.	funding required
		Bus service that runs frequently (including	
		weekends and evenings)	
		Links to other transport routes, centres and	
		employment	
		Links existing and new community	
		Promotion of car sharing/ green travel plans	
		Infrastructure for transport to include	
		footpaths/ cycleways	
		Park & ride facilities	
Soon/ Later		o particular preference for when provided – so	
	long as	s it is provided	
Community name		The MDA should have a name	
and identity		How do we make sure 'they' have a say as	
		soon as they 'arrive'	
		How can existing churches welcome new	
		community	
X7' '1 1 1 1'		Good habits from the start – how to achieve?	
Visible public			
notice boards		For existing and many models and	
Local newspaper/		For existing and new residents	
newsletter Police		Duaganas on the street	Must angues nalising
Police		Presence on the street Community police centre	Must ensure policing is adequate
		Where are the police coming from to cope	is adequate
	_	with 2-3,000 people	
		Positive police/ community warden presence	
		Neighbourhood watch scheme	
Neighbourhood		Community safety wardens	Start-up and revenue
wardens		Locally based	funding required
CCTV		At key points (employment areas & local	Revenue funding
		centre – but must be monitored)	required
Cars		Road congestion to be sorted first	Do not provide
		Appropriate level of car parking in town	parking, consider
		centre to service additional trade from	other alternatives e.g.
		development	car club/ sharing
		MDA should not be car orientated	Consider no parking
		Due to density aspects – residential car	courts – parking with
		parking may be an issue	associated dwelling
		Limited but central parking for 'job centre'	
		visitors	
		Need enough parking and bike racks at school	
		and community centres	

	Comme	ent – but let's be real about the use of cars	
	today		
Lighting (open		Well lit garden village	Permeability
spaces and streets)		Permeability between new and existing	supported but must
		communities	be properly designed
		Ensure routes are well lit	to reduce opportunity
			of committing crime
			Cut down on alleys
Footpath and cycle		To reach shops, meeting points schools and	Must have dropped
networks		Waterlooville	kerbs and crossing
		Designed for safety – no hiding places	points for
		Off road and nature walks	wheelchairs
		Open plan – no alleyways	Cycle/ pedestrian
		Should allow disabled access to the	routes must be
		countryside	properly delineated
		Safe crossing points needed for elderly/	
		visually impaired	
Emergency		Improve B2150 & A3 to make access	
services		available without being caught in grid lock	
Advice and support		Local one stop shop for multi agency support	
agencies		for the community	
Communication		Cable to every home with high speed internet	
		access from the start	

Provision of Facilities and Support for Older People

NOW		
Suggestion	Comments	Buttons Added
Day centre facilities	 □ Day centre for elderly – may be part of a Health Centre/Social Services □ Provision of Day Services for disabled/elderly etc. □ Facility for the elderly – recreation etc. □ Over 60's clubs/facilities □ Luncheon club/Social Services for older people □ Facility for older people – Leisure day centre □ Club for senior citizens □ Senior citizens' groups 	Start up funding required Voluntary Services/Social services, health Facility needed Revenue funding required Planning Support needed from other agencies Revenue funding path required now Implementation
Soon		
Service for elderly	Service for older people that supports them in leading an independent life as long as possible	

Provision of Facilities and Support for Young People & Children

NOW		
Suggestion	Comments	Buttons Added
Pre School/Nursery	 □ Warren Park Sure Start Centre – involve others – learn from their experience □ Children's centre (early years) close to or part of the school □ Mother and Toddler Group 	Capital
School facilities	□ Childcare □ Breakfast Club □ Pre-School □ Full day care □ Out of school □ Holiday care □ Extended schools	Capital Facility Facility needed for growth of sport and leisure
Hostel or sheltered accommodation for homeless and vulnerable young people	2 Extended sensors	Capital
Provisions for young people	 □ Youth centre □ Area and community centre □ Facilities for youth to enhance the town centre as a pleasant place to spend an evening – regenerate eateries □ Coffee shop for young people □ Base for youth service outreach work 	Start up funding required Facility needed Revenue and capital funding required Partners – could include private sector, local government and volunteers
Outdoor facilities	 Play areas for different age children Informal play spaces Basket ball facility Skate parks with floodlights sited away from housing – not overlooked Football pitches BMX track – needs careful planning and supervision Assault course Avoid young people gathering in one place Anti-social behaviour – how to manage this 	Facility needed Capital
Soon		
Provisions for young people	 Involve youth in defining their requirements Not based in school Teenage youth shelter Skate park 	Volunteers Revenue funding Start up funding Service planning

			youth club as a project Support needed from other agencies, social workers and youth workers
School facilities		School/home link worker	
<u>Later</u>			
Youth club detail		After consultation with young people Positive activities for children and young people	Start up revenue funding needed
School facilities	_	After school and breakfast clubs Allotment areas for children to look after to give knowledge and pride in area	Revenue funding required
Workers	0 0	Child care development worker Sports development officer	Support needed from other agencies/partnership working Revenue funding required
Other facilities		Street safety training area/junior citizenship training	Revenue funding
<u>Health</u>		Access to sexual health information and clinic, substance abuse advice & help and smoking cessation advice & help	

Creating a cohesive community properly integrated with, and feeling part of, the adjoining communities.

NOW			
Suggestion	Comm	ents	Buttons Added
Employment		Local employment and training opportunities	Start up funding
		Partnership/ Local	required
		Authority/Voluntary/Industry	Facility required
		Town and Parish Council liaison	
		Small office facilities	
Health		Health visitor support	Start up funding
		All services needed	required
		Well resourced voluntary organisations	Facility needed
		One Stop shop / health centre	
Sporting facilities		Affordable indoor facilities	Facility needed
		Indoor multi use area	Start up funding
		Tennis courts	required
		Grass pitches and changing facilities	Revenue funding
		Astro turf pitch	required
		Playing fields	

			1
Church		Multi faith	Facility needed
		Church Hall	
Community Centre		Multi use	Facility needed
		Who is going to design it?	Revenue and start up
		Coffee Shop	funding needed
		One Stop community centre	
		Should complement Waterlooville community	
		centre not compete	
		Flexible spaces within building	
Doulein a		Public toilets Enough car parking spaces needed	Ctout van Ganding
Parking		Enough car parking spaces needed	Start up funding required
			Facility needed
Library		Mobile facility	Start up funding
Library		Improve existing library facility	required
School		Secondary school with playing fields for	Facility needed
Delioui	J	community use	i actiffy fieddau
Shops		Range of large and small shops	Facility needed
Major facilities		Cinema and superstore	Facility needed
3		Pub with garden	
		Could link to a hotel (pub facilities)	
Access		Footpath and cycle way networks	Facility needed
		Places for dog walking	
		Trim trail	
Inclusion		Identify what things are good, bad, missing	Support needed
		from existing community? Establish a	
		complete community	
		Name the MDA	
		Community ownership/strong community	
		Community with a real sense of local identity	
		- a soul Identifiable centre	
		Making the residents feel part of Waterlooville	
		w aterioovine	
Soon			
Sport and play		Sports development worker	Revenue funding
		Indoor sports facility	required
		Substantial play area	Facility needed
		Skate board park	Start up funding
		MUGA	required
		All weather areas	
Family support		Family support required	Start up funding and
			support
Community		Advice and support for community groups	Start up Funding
Groups			required
			required
<u>Workers</u>		Community Development Officer	Revenue funding

	Į	 □ Community link officer – to encourage new community to participate in wildlife conservation groups □ Community liaison officer to work with new and current including surrounding communities □ Police/community warden 	
<u>Later</u>			
Active community		Community involvement volunteers Residents Association Active Community Association providing a wide range of activities and services Community projects from day 1 to establish pride in development of new town Baby sitting circle Bridge club Whist Chess	Start up funding Support needed

A Vibrant Local Centre that meets the needs of all sectors of the community.

NOW			
Suggestion	Comments		Buttons Added
Housing		Local Housing Association Office	Partner – Housing
		Mixed tenure housing	Association
		Spread of housing density	Contact CABE
		Housing for the elderly	Architecture centre
		Housing for special needs	National good
		Not too many flats	practice
		2 Storey houses where they overlook existing	Housing Association
		residents	for funding and
		Good urban design	grants
		Vertical mix of uses living over shops etc	Handled through
		Key worker intermediate housing	planning policy and
		Housing for families	development control
		Social mix	process
		Well planned housing areas safe and	
		accessible to public open space	
Pre School		Secure funding in advance of development	Partner – Education
		The second of th	Authority or Diocese
Strategy for Public		Should include locations	Partners – Southern
Art			Arts
			Councils
			local community
MDA Local Visitor		Location – vacant shop in Waterlooville town	Facility needed
Centre		centre, or library or WACA building	Start up funding

0		Public notice board in Purbrook needed as soon as possible (for info about MDA)	required Partners – 3 councils, Grangers and Wimpeys
Soon	_	NY	D 4 WACA
Community		Not too close to housing	Partners – WACA,
<u>centre</u>		How will it be funded	Developers,
		Multi use	Lottery funding
		Vibrant and vital	Church a source of
		Not just a bar which excludes children	funding
		CC TV	
		Scope for expansion and flexibility longer	
		term	
		Links to Sacred Heart Church and role it plays	
		in serving local community	
		Early provision is a priority	
		Involve community / users in design of	
		building Outstanding design – centre of attraction	
		Temporary building must be replaced with	
	J	permanent building at right time	
		Green space adjacent to community centre	
	_	Green space adjacent to community centre	
<u>Health</u>		Health and fitness centre	Resource available –
		One stop shop	PCT Developers
		Pharmacy	Partners – PCT and
		Community Nurse	existing surgeries
		Dentist	Early provision as a
		Information	priority
		Health promotion rather than treating illness	Avoid over reliance
		Should be in area opposite Hambledon Parade	on temp building
		Should be centrally located to cover both	
		existing and new communities	
<u>Church</u>		Linked to community centre or school	Resource available
		Transport needed	Diocese
		Combined with facility for youth and older	If school – central
		people	government funded
		Role of Church, Oaklands School very	Land at Ladybridge
		popular – needs more space	to fund CE school
			Partners
			Different churches &
			denominations
			LEA
			Local Ecumenical
Local	_	Continued the state of the stat	projects
Local		Good road signage but minimal	Voluntary and local
environment &		Employment opportunities on site	authority partnerships
<u>business</u>		Improve Hambledon Parade	Safety and mix of
		Sports facilities with changing rooms	uses – security issues

	Strong focal open space Square, green for local shops/public sector	Night time security for local centre as a whole
<u>Education</u>	Secondary School	
	Community School	
	Adult education day time and evening	
<u>Later</u>		
Local Shops	 Just an anchor store e.g. convenience store – other shops may not survive Small shops rather than large multiples Pharmacy Good array of local shops to discourage car based trips Competition or collaboration in local shops New shops not to compete with Waterlooville local centre Shops to attract people Newsagent Larger superstore Post Office Bank Take Away 	Land mark buildings and sensible design and image Coordinated design strategy
Entertainment	□ Internet Café□ Cinema□ Restaurant	
	□ Pub	
<u>Misc</u>	Public toilets	
	☐ Disabled vehicle/wheelchair re-charging	
	places	

Environment

This section was not considered as a separate topic in the consultation, but the number of responses (compared to other topics) indicates how important it is to the participants.

Open Space	□ Landscape planting/screen long distance views – buffer vegetation
Open space	, , ,
	☐ As attractive as possible to make people proud of it & keen to stay
	within and make friends
	□ Some open space
	 Protection of SINC Sites around developments & Green corridors
	□ Attractive environment, (trees, plants, green space)
	 Access to green space for current residents
	□ Well managed open space (Future maintenance guaranteed)
	□ Park area shrubs, lake, fish
	□ Landscaping – suitable species (work out maintenance growth
	ahead)

	☐ Good management maintenance of landscape developer to
	contribute to maintenance of open space and planting over long
	term
	Preservation of existing open space beyond MDA boundaries
	 Informal recreational area with lake
	 Informal public open space managed for nature conservancy as
	well as access
	□ Green space for relaxation of all ages
	□ Landscaped green/open spaces
	□ External landscaping of a high quality
	□ Green spaces for community recreation
	□ Foot paths and green ways
	Open space, e.g. Football Pitch and MUGA
	□ Sufficient sports pitches esp. football
	· · · ·
Troop	New football pitches/New cricket pitch Lets of trees and greenery.
Trees	Lots of trees and greenery
	Retain as many trees and hedge rows as possible
	Good planting of trees etc
	□ A well planted decent environment
	□ Respect existing trees and hedge rows
	☐ Greenery – trees, grass etc
	Maintain woodland and hedgerow strips
	Community woodland areas
	Keep the woodlands
Community open	Nature study centre – children – community
space	 Maintenance and enhancement of habitat networks and corridors
	(hedgerows and other features enabling permeability for wildlife)
	Enhanced wildlife corridors
	 Community involvement in river restoration and wetland habitats
	voluntary schemes and education
	Information and interpretation for future residents re their local
	countryside
	 Provision of information to residents on the nature conservation
	interest of area (increases ownership and protection)
	 Provision of habitat creation - restoration - managed areas with
	limited – managed access to retain nature conservation interest
	(ground nesting birds etc)
	 Maintenance and enhancement of designated sites of importance
	for nature conservation (SINCS)
	Create a wildlife area country park
	Access to the surrounding countryside for recreation
	Nature trail
	□ Woodland path
	· · · · · · · · · · · · · · · · · · ·
Cuctainable Urban	
Sustainable Urban	Buffer areas around industrial areas Provision of westland and ringgian habitate
Drainage Systems	Provision of wetland and riparian habitats
1	Enhance existing water courses

Lighting	□ Low impact lighting
2.9.19	□ Compliant lighting that is non intrusive
	□ Network of well lit routes for pedestrians and cyclists
	☐ Flood lit sports area needs careful planning and low impact lighting
Getting about	□ Traffic free areas taking into account sustainable modes of
3	transport
	□ Safe traffic flows
	□ Excellent links to town and countryside
	□ Safe landscaped green ways throughout
	□ Safe routes to school
	□ Highway design to keep vehicle speeds down
	□ Low environmental impact ,traffic transport, energy use, resource
	use, water etc
	□ Links to the countryside
	□ Good foot paths and cycle way networks
	□ Bridle paths
	 Easy and direct access to Waterlooville centre
Overview	□ Eco homes – sustainable construction
	 Detailed quality urban design
	 High quality street scene strong building code
	 Planning for the future – development of the adjacent sites
	 Early implementation for infrastructure of school and community
	facilities
	 Care and management of public realm – long term management of new community
	□ Coherent vision – one overview master plan
	□ Housing – no feeling of being crowded in
	□ Well designed housing referencing vernacular architecture and
	morphology with strong emphasis on sustainable building principles
Sustainability	□ Strategy to address fly tipping and other areas of conflict in
	surrounding areas
	☐ Installation of water resource savings i.e. water butts
	□ Green roofing
	□ Compost
	Recycling areas
	□ Embrace the sustainability agenda
n a'	□ Recycling centre
Misc.	"No dog" and "pro dog" areas
	□ Allotments
	 Draw on experience of other communities e.g. Leigh Park, Whiteley and Knowle
	☐ Underground high voltage cables
	□ Sensory garden
	□ Small site for travellers
	□ Consideration of flood risks